

# Santa Barbara County Employees' Retirement System

First Quarter 2023 PE Performance Update

## Agenda

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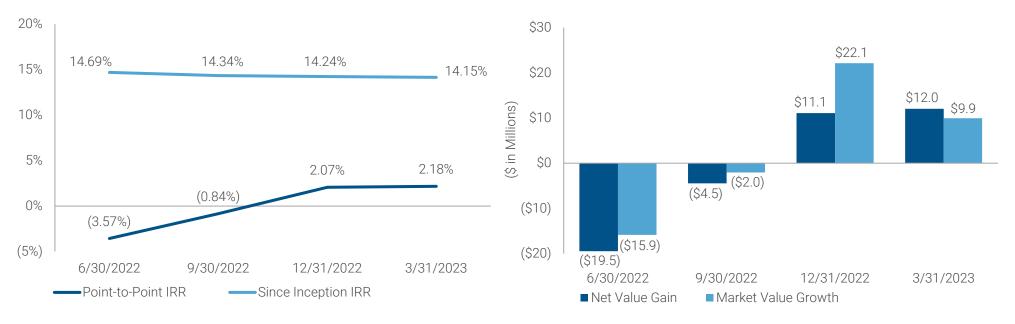


# Q1 Private Equity Performance

### Performance

**PE Portfolio Returns** 

- Net value increased \$12.0M in 1Q23 as markets rebounded
  - Since inception performance declined 9 bps during the quarter but continues to perform above pre-COVID levels
  - Outperforming SBCERS' public benchmark (Russell 3000 + 300 bps) by 178 bps on a since inception basis
- Generated relatively flat performance for the one-year period with an IRR of (0.15%)



### PE Portfolio Value Created

## Portfolio Snapshot

| Portfolio Snapshot            |            |           |           |  |  |  |  |  |  |
|-------------------------------|------------|-----------|-----------|--|--|--|--|--|--|
| \$ millions                   | 12/31/2022 | 3/31/2023 | Change    |  |  |  |  |  |  |
| Active Partnerships           | 95         | 98        | 3         |  |  |  |  |  |  |
| Active GP Relationships       | 41         | 41        | _         |  |  |  |  |  |  |
| Capital Committed 1           | \$904.1    | \$934.6   | \$30.5    |  |  |  |  |  |  |
| Unfunded Commitment           | \$260.8    | \$274.7   | \$13.9    |  |  |  |  |  |  |
| Capital Contributed           | \$757.9    | \$776.1   | \$18.1    |  |  |  |  |  |  |
| Capital Distributed           | \$676.1    | \$696.3   | \$20.2    |  |  |  |  |  |  |
| D/PI                          | 0.9x       | 0.9x      | -         |  |  |  |  |  |  |
| Market Value                  | \$550.1    | \$560.0   | \$9.9     |  |  |  |  |  |  |
| Total Value Multiple          | 1.6x       | 1.6x      | 0.1x      |  |  |  |  |  |  |
| Since Inception IRR           | 14.24%     | 14.15%    | (9 bps)   |  |  |  |  |  |  |
| Active Avg Age of Commitments | 6.5 years  | 6.6 years | 0.1 years |  |  |  |  |  |  |

<sup>1</sup>The change in capital committed reflects the new commitments made during the quarter as well as currency flucuations.

- Generated gains in two of the prior four quarters
- Portfolio generated cash return of \$65.5M during one-year period
  - Net value decrease of \$0.8M over the one-year period
  - One-year IRR of (0.15%)

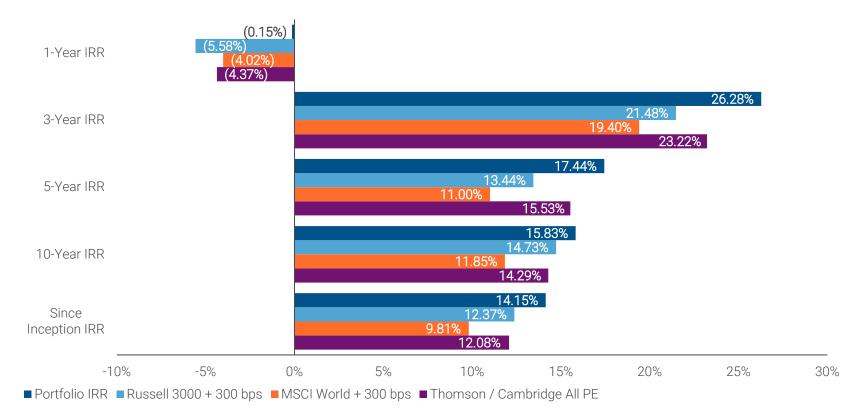
# Q1 2023: Continued positive performance from prior quarter

- Net value increased \$12.0M during Q1
- Distributions of \$20.2M in Q1
- Quarterly IRR of 2.18%
- Market value increased 2% during Q1

| Portfolio Summary      |           |                |            |           |           |  |  |  |  |  |
|------------------------|-----------|----------------|------------|-----------|-----------|--|--|--|--|--|
|                        |           | Quarter Ending |            |           |           |  |  |  |  |  |
| in \$ millions         | 6/30/2022 | 9/30/2022      | 12/31/2022 | 3/31/2023 | 3/31/2023 |  |  |  |  |  |
| Beginning Market Value | \$545.9   | \$530.0        | \$528.0    | \$550.1   | \$545.9   |  |  |  |  |  |
| Paid-in Capital        | \$18.0    | \$18.0         | \$26.4     | \$18.1    | \$80.5    |  |  |  |  |  |
| Distributions          | (\$14.4)  | (\$15.6)       | (\$15.3)   | (\$20.2)  | (\$65.5)  |  |  |  |  |  |
| Net Value Change       | (\$19.5)  | (\$4.5)        | \$11.1     | \$12.0    | (\$0.8)   |  |  |  |  |  |
| Ending Market Value    | \$530.0   | \$528.0        | \$550.1    | \$560.0   | \$560.0   |  |  |  |  |  |
| Unfunded Commitments   | \$288.2   | \$275.3        | \$260.8    | \$274.7   | \$274.7   |  |  |  |  |  |
| Total Exposure         | 818.2     | 803.3          | 810.9      | 834.7     | 834.7     |  |  |  |  |  |
| Point-to-Point IRR     | (3.57%)   | (0.84%)        | 2.07%      | 2.18%     | (0.15%)   |  |  |  |  |  |
| Since Inception IRR    | 14.69%    | 14.34%         | 14.24%     | 14.15%    | 14.15%    |  |  |  |  |  |

### Portfolio is outperforming public and peer benchmarks across all time periods

As of March 31, 2023



- Portfolio generated double-digit performance across all long-term time periods
- Portfolio outperforming Thomson/Cambridge All PE benchmark across all time periods
- Since inception, Portfolio outperformed designated public benchmark by 178 bps

Note: Benchmarks calculated via straight return methodology Note: Since inception represents first cash flow date of 6/22/2006

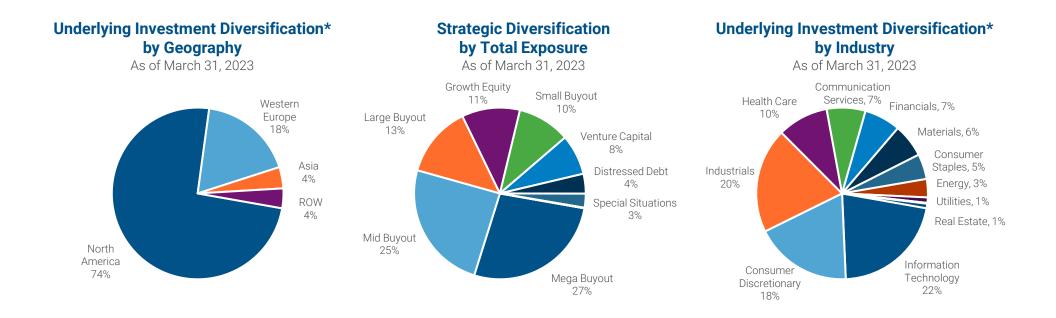
### **Commitment Activity**

| 2023 Commitment Activity |  |                     |                  |                       |  |  |  |  |  |  |
|--------------------------|--|---------------------|------------------|-----------------------|--|--|--|--|--|--|
| Closing Date             | Partnership                                  | Investment Strategy | Geographic Focus | Commitment<br>(\$mil) |  |  |  |  |  |  |
| 2023 Allocation          |  |                     |                  |                       |  |  |  |  |  |  |
| 1/12/2023                | GTCR Fund XIV, L.P.                          | Large Buyout        | North America    | \$10.0                |  |  |  |  |  |  |
| 1/31/2023                | STG VII, L.P.                                | Mid Buyout          | North America    | \$10.0                |  |  |  |  |  |  |
| 3/31/2023                | Hellman & Friedman Capital Partners XI, L.P. | Mega Buyout         | North America    | \$10.0                |  |  |  |  |  |  |
| 5/5/2023                 | CVC Capital Partners IX, L.P.                | Mega Buyout         | Western Europe   | \$10.0                |  |  |  |  |  |  |
| 5/31/2023                | Kohlberg Investors X, L.P.                   | Large Buyout        | North America    | \$10.0                |  |  |  |  |  |  |
| 6/30/2023                | KPS Special Situations Fund VI, L.P.         | Large Buyout        | North America    | \$10.0                |  |  |  |  |  |  |
| 2023 Total               |  |                     |                  | \$60.0                |  |  |  |  |  |  |

• Targeting commitments of \$65M-\$85M in 2023

- Six investments closed for a total of \$60M committed
- All six commitments represent existing manager relationships

### **Portfolio Diversification**



- Portfolio is prudently diversified by strategy, geography and sector
- Buyout represents 75% of total exposure and is well diversified by size
- Geography diversification holding steady with continued weighting toward North America
- Information Technology, Industrials, and Consumer Discretionary continue to represent the largest industry exposures
- Information Technology exposure increased 1% quarter-over-quarter and Industrials exposure decreased 1%

\*FoF Holdings represent 9% of the total underlying investment exposure



# **Deal Review**

Kohlberg Investors X, L.P. KPS Special Situations Fund VI, L.P.

### Kohlberg Investors X, L.P.

| Firm Inception     | 1987                           |
|--------------------|--------------------------------|
| Fund Size          | \$5.5 billion                  |
| Strategy           | Large Buyout                   |
| Geography          | North America                  |
| Team               | 27 investment professionals    |
| Industries         | Diversified                    |
| Equity Investments | \$200 million to \$600 million |

| Kohlberg & Co., L.L.C<br>Prior Investment Performance <sup>1</sup><br>As of 9/30/2022 |         |              |                  |                        |           |      |      |         |  |  |  |  |
|---|---------|--------------|------------------|------------------------|-----------|------|------|---------|--|--|--|--|
| (\$mm)<br>Fund  | Vintage | Fund<br>Size | Capital<br>Drawn | Capital<br>Distributed | NAV       | DPI  | Τνρι | Net IRR |  |  |  |  |
| Fund VI   | 2007    | \$1,553      | \$1,368.9        | \$2,2376.7             | \$2.7     | 1.7x | 1.7x | 16.2%   |  |  |  |  |
| Fund VII  | 2012    | 1,597        | 1,657.1          | 2,737.3                | 0.0       | 1.7x | 1.7x | 15.9%   |  |  |  |  |
| Fund VIII   | 2017    | 2,232        | 2,221.7          | 1,460.8                | 2,541.6   | 0.7x | 1.8x | 22.9%   |  |  |  |  |
| Fund IX   | 2020    | 3,353        | 2,048.8          | 94.0                   | 2,525.8   | 0.0x | 1.3x | 33.6%   |  |  |  |  |
| Total   |         |              | \$7,296.5        | \$6,668.8              | \$5,070.0 | 0.9x | 1.6x | 17.7%   |  |  |  |  |

<sup>1</sup> Capital Drawn, Capital Distributed and NAV are calculated from the cash flows of fee-paying limited partners and excludes any cash flows from the General Partner's commitment

## On behalf of SBCERS', Hamilton Lane approved a \$10.0 million commitment to Kohlberg Investors X, L.P.

### Approach

- Seeks to invest in U.S. based, services-oriented businesses that have healthy cash flow margins and are not capital intensive
- Targets six core areas: pharmaceutical/medical products & services, infrastructure services, business services, financial & information services, healthcare services and food & consumer
- Intends to construct a diversified portfolio of approximately 14 companies with equity checks typically ranging from \$200 million to \$600 million
- Targets majority control investments to leverage the expertise of its investment professionals and Operating Partners to develop and implement value creation initiatives
- Seeks board level representation across all investments

### **Key Features**

- Highly experienced and cohesive senior team, averaging 23 years of industry experience and 19 years tenure
- Maintains a team of nine in-house Operating Partners who assist in sourcing, strategic planning & implementation and board representation
- Sourcing process allows it to develop a deeper focus within each core vertical and identify attractive subsectors
- Generated top half returns across all metrics in the past four funds
- Refined strategy and focus on capital preservation has led to consistent returns

## KPS Special Situations Fund VI, L.P.

| Firm Inception     | 1997   |
|--------------------|--|
| Fund Size          | \$10.0 billion   |
| Strategy           | Large Buyout   |
| Geography          | Primarily North America and opportunistically Western Europe |
| Team               | 29 investment professionals                                  |
| Industries         | Industrials, materials and consumer                          |
| Equity Investments | Greater than \$500 million                                   |

| KPS Capital Partners, LP<br>Prior Investment Performance <sup>1</sup><br>As of 12/31/2022 |         |              |                  |                        |           |      |      |         |  |  |  |  |
|---|---------|--------------|------------------|------------------------|-----------|------|------|---------|--|--|--|--|
| (\$mm)<br>Fund  | Vintage | Fund<br>Size | Capital<br>Drawn | Capital<br>Distributed | NAV       | DPI  | TVPI | Net IRR |  |  |  |  |
| Fund III  | 2007    | \$1,204      | \$1,149.5        | \$2,384.9              | \$2.6     | 2.1x | 2.1x | 23.5%   |  |  |  |  |
| Fund IIIS   | 2009    | 800          | 751.6            | 1,607.6                | 2.6       | 2.1x | 2.1x | 23.0%   |  |  |  |  |
| Fund IV   | 2014    | 3,571        | 3,133.0          | 3,221.2                | 3,254.2   | 1.0x | 2.1x | 25.0%   |  |  |  |  |
| Fund V  | 2020    | 6,122        | 3,361.9          | 276.5                  | 4,755.1   | 0.1x | 1.5x | 31.0%   |  |  |  |  |
| Total   |         |              | \$8,395.9        | \$7,490.3              | \$8,014.6 | 0.9x | 1.8x | 24.3%   |  |  |  |  |

<sup>1</sup> Capital Drawn, Capital Distributed and NAV are calculated from the cash flows of fee-paying limited partners and excludes any cash flows from the General Partner's commitment

## On behalf of SBCERS', Hamilton Lane approved a \$10.0 million commitment to KPS Special Situations Fund VI, L.P.

### Approach

- Targets underperforming businesses, corporate carve-outs or other companies facing complex situations within the specialty manufacturing space, an opportunity set in which the team has developed deep expertise
- Intends to take an opportunistic approach to construct a diversified portfolio of approximately 8 to 12 companies with equity checks greater than \$500 million
- Exclusively invests as a lead, control-oriented investor and has developed a repeatable value creation playbook focused on initially stabilizing businesses through professionalization and margin improvements and subsequently growing businesses through productenhancement, strategic repositioning, cost rationalizations and add-on acquisitions
- Remains disciplined deploying capital, taking an opportunistic approach and comprehensively analyzing each investment opportunity to ensure it meets its strict investment criteria and return threshold

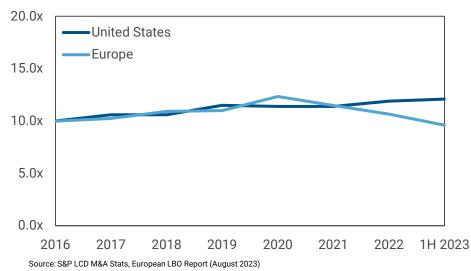
### **Key Features**

- Experienced and cohesive Partner group, averaging over 24 years of relevant experience and over 21 years of tenure
- Investment professionals are sector agnostic and work across the industrials, consumer and materials spaces, areas in which the senior team has deep expertise
- Strong brand as a turnaround investor given historic success, transactional expertise and value creation capabilities have positioned it as an acquirer of choice and further contributed to inbound deal flow at attractive prices
- Strong working relationships with several prominent labor unions, has provided a unique advantage when acquiring businesses and further differentiating it from peers
- Generated consistent, attractive net returns, achieving top quartile net IRR performance across all prior funds, as of 12/31/22, despite charging premium economics





### **Private Market Trends**

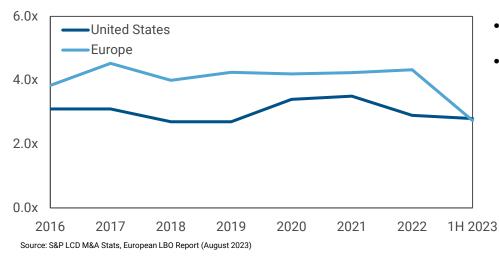


### **Purchase Price Multiples**

EV/EBITDA

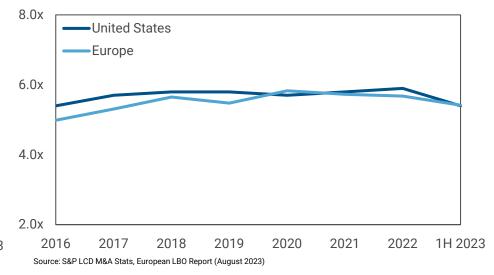
### **Coverage Ratios**

EBITDA / Cash Interest Expense



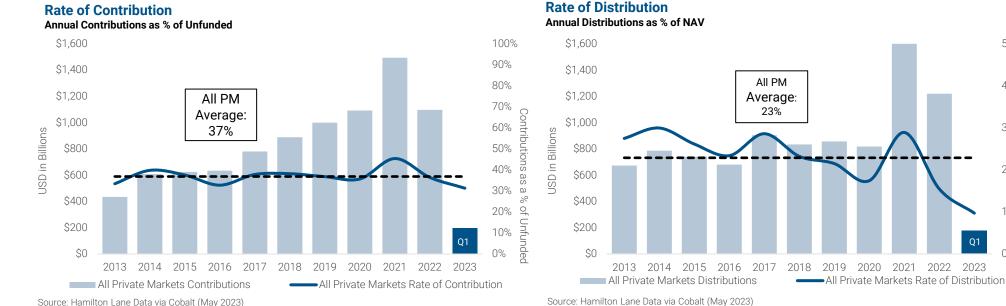
### **Leverage Multiples**

Net Debt/EBITDA



- Pricing for new private equity deals remained elevated, despite falling public market valuations
- Leverage multiples remain at consistent levels with little variation between US and European markets
- Coverage ratios in the United States declined, likely due to interest rate hikes

### Private Markets Activity



Source: Hamilton Lane Data via Cobalt (May 2023)

### **Global Private Markets Fundraising**



Source: Hamilton Lane Data, Cobalt, Pitchbook, Bloomberg (May 2023)

- 2022 contribution activity fell relative to record highs in 2021 and returned to 2020 levels •
- Activity began to slow in 2H2022 and initial 2023 contribution activity indicates a further slowdown
- 2022 fundraising is expected to recede to 2020 levels, driven by market volatility and overallocation from record valuations and activity in 2021 ۲

50%

40%

30%

20%

10%

0%

Q1

2022 2023

2021

Distributions as a % of NAV

| PartnershipVintage YearActis Global 4, L.P.2012                 | Mid Buyout       | Capital<br>Committed<br>\$7,500,000 | Paid-In<br>Capital | Capital Distributed | Market      | Since                      |
|---|------------------|-------------------------------------|--------------------|---------------------|-------------|----------------------------|
| Actis Global 4 L P 2012   | 2                | \$7,500,000                         |                    |                     | Value       | Inception IRR <sup>1</sup> |
|   | Mega Buyout      | <i>ç, jeeejeee</i>                  | \$8,994,573        | \$7,575,791         | \$4,084,000 | 6.39%                      |
| Advent International GPE IX, L.P. 2019                          | noga bayoat      | 10,000,000                          | 9,100,641          | 999,600             | 12,567,668  | 24.41%                     |
| Advent International GPE VIII-B, L.P. 2016                      | Mega Buyout      | 8,500,000                           | 8,500,000          | 6,210,313           | 10,920,904  | 18.56%                     |
| Advent International GPE X Limited Partnership 2022             | Mega Buyout      | 10,000,000                          | 750,000            | -                   | 612,892     | (26.95%)                   |
| American Securities Partners VII, L.P.2016                      | _arge Buyout     | 10,000,000                          | 9,796,305          | 5,155,528           | 13,633,892  | 16.15%                     |
| American Securities Partners VIII, L.P.2019                     | _arge Buyout     | 10,000,000                          | 8,928,618          | 373,329             | 12,689,984  | 24.19%                     |
| Apollo European Principal Finance Fund (Feeder), L.P. 2010 D    | istressed Debt   | 7,478,099                           | 10,817,701         | 14,748,525          | 16,557      | 20.36%                     |
| Apollo Investment Fund IX, L.P. 2018                            | Mega Buyout      | 10,000,000                          | 8,729,900          | 3,111,567           | 9,581,826   | 24.45%                     |
| Apollo Investment Fund VII, L.P. 2008                           | Mega Buyout      | 10,000,000                          | 12,229,948         | 21,264,858          | 113,001     | 22.55%                     |
| Apollo Investment Fund VIII, L.P. 2013                          | Mega Buyout      | 10,000,000                          | 9,817,681          | 10,861,141          | 3,720,261   | 10.02%                     |
| AS Birch Grove Opportunities Fund, L.P. (fka Ascribe IV) 2020 D | istressed Debt   | 12,750,000                          | 13,143,773         | 2,744,967           | 11,133,696  | 9.17%                      |
| Ascribe Opportunities Fund II, L.P. 2010 D                      | istressed Debt   | 10,000,000                          | 26,346,888         | 26,888,267          | 881,528     | 3.27%                      |
| Ascribe Opportunities Fund III, L.P. 2014 D                     | istressed Debt   | 10,000,000                          | 17,649,944         | 14,801,594          | 258,683     | (18.70%)                   |
| Avenue Europe Special Situations Fund II, L.P. (Euro) 2011 D    | istressed Debt   | 6,975,727                           | 6,979,963          | 7,882,765           | -           | 3.25%                      |
| Avenue Europe Special Situations Fund, L.P. 2008 D              | istressed Debt   | 3,195,310                           | 4,213,531          | 6,295,345           | -           | 15.96%                     |
| BCP Special Opportunities Fund II, L.P. 2020 Sp                 | ecial Situations | 10,000,000                          | 8,383,373          | 1,056,374           | 8,918,042   | 8.62%                      |
| Blackstone Capital Partners VII, L.P. 2016                      | Mega Buyout      | 10,000,000                          | 10,528,274         | 6,439,030           | 10,000,093  | 14.06%                     |
| Blackstone Capital Partners VIII, L.P. 2020                     | Mega Buyout      | 10,000,000                          | 5,590,525          | 334,016             | 6,260,520   | 14.18%                     |
| Blackstone Energy Partners II, L.P. 2015                        | _arge Buyout     | 10,000,000                          | 10,526,467         | 6,155,725           | 8,609,861   | 8.37%                      |
| Blackstone Energy Partners, L.P. 2011                           | Mid Buyout       | 10,000,000                          | 11,347,958         | 16,019,705          | 2,186,567   | 11.57%                     |
| Bridgepoint Development Capital IV, L.P. 2021                   | Mid Buyout       | 9,809,383                           | 3,163,333          | -                   | 2,982,143   | (13.12%)                   |
| Cinven Seventh Fund 2019  | Mega Buyout      | 8,528,624                           | 5,921,483          | -                   | 7,481,674   | 17.24%                     |
| CVC Capital Partners VI, L.P. 2013                              | Mega Buyout      | 10,223,433                          | 9,632,618          | 10,679,013          | 8,917,714   | 17.31%                     |
| CVC Capital Partners VII, L.P. 2017                             | Mega Buyout      | 10,989,111                          | 10,239,631         | 2,689,601           | 15,133,818  | 23.59%                     |
| CVC Capital Partners VIII, L.P. 2021                            | Mega Buyout      | 9,842,361                           | 5,618,940          | 6,287               | 6,100,044   | 11.47%                     |

<sup>1</sup> The IRR net of Hamilton Lane fees is 13.67%

| Santa Barbara County Employees' Retirement System Portfolio<br>Performance Summary by Investment<br>as of March 31, 2023 |              |                 |                      |                    |                     |                 |                                     |  |  |  |
|--|--------------|-----------------|----------------------|--------------------|---------------------|-----------------|-------------------------------------|--|--|--|
| Partnership  | Vintage Year | Strategy        | Capital<br>Committed | Paid-In<br>Capital | Capital Distributed | Market<br>Value | Since<br>Inception IRR <sup>1</sup> |  |  |  |
| CVC European Equity Partners V, L.P.   | 2008         | Mega Buyout     | \$9,406,395          | \$9,704,818        | \$19,585,985        | \$191,664       | 16.52%                              |  |  |  |
| Energy Capital Partners II, L.P.   | 2009         | Large Buyout    | 10,000,000           | 10,141,275         | 13,271,472          | -               | 8.73%                               |  |  |  |
| Energy Capital Partners III, L.P.  | 2014         | Large Buyout    | 7,500,000            | 8,988,424          | 11,275,246          | 1,914,150       | 10.79%                              |  |  |  |
| Enhanced Equity Fund II, L.P.  | 2010         | Small Buyout    | 5,000,000            | 4,827,766          | 2,669,958           | -               | (21.65%)                            |  |  |  |
| First Reserve Fund XII, L.P.   | 2008         | Mega Buyout     | 10,000,000           | 11,295,299         | 6,000,780           | 9,325           | (17.79%)                            |  |  |  |
| First Reserve Legacy Opportunities Fund, L.P.  | 2022         | Mega Buyout     | 70,736               | 65,040             | 9,305               | 311,785         | 415.24%                             |  |  |  |
| FSN Capital VI, L.P.   | 2021         | Mid Buyout      | 9,040,202            | 5,732,977          | 809                 | 5,957,121       | 4.43%                               |  |  |  |
| Gilde Buyout Fund IV L.P.  | 2011         | Small Buyout    | 4,345,032            | 4,447,661          | 7,128,203           | 374,496         | 10.99%                              |  |  |  |
| Gridiron Capital Fund II, L.P.   | 2012         | Small Buyout    | 10,000,000           | 10,450,649         | 16,526,045          | 2,048,408       | 13.16%                              |  |  |  |
| Gridiron Capital Fund III, L.P.  | 2015         | Small Buyout    | 10,000,000           | 9,409,765          | 26,825,976          | 25,824,709      | 50.60%                              |  |  |  |
| Gridiron Capital Fund IV, L.P.   | 2019         | Mid Buyout      | 10,000,000           | 10,030,389         | 1,040,361           | 17,290,767      | 36.56%                              |  |  |  |
| Gridiron Capital Fund V, L.P.  | 2022         | Mid Buyout      | 10,000,000           | 1,449,134          | -                   | 1,208,643       | N/A                                 |  |  |  |
| GTCR Fund XIII, L.P.   | 2020         | Large Buyout    | 10,000,000           | 5,114,551          | 1,089,382           | 4,850,923       | 21.10%                              |  |  |  |
| GTCR Fund XIV LP   | 2023         | Large Buyout    | 10,000,000           | -                  | -                   | -               | -                                   |  |  |  |
| Hamilton Lane Venture Capital Fund, L.P. (Series 2010)   | 2010         | Venture Capital | 3,850,000            | 3,826,164          | 5,245,844           | 3,963,257       | 13.55%                              |  |  |  |
| Hamilton Lane Venture Capital Fund, L.P. (Series 2011)   | 2011         | Venture Capital | 5,000,000            | 4,916,034          | 8,631,241           | 4,440,599       | 14.52%                              |  |  |  |
| Hamilton Lane Venture Capital Fund, L.P. (Series 2014)   | 2014         | Venture Capital | 7,500,000            | 7,268,498          | 9,822,202           | 13,830,109      | 21.64%                              |  |  |  |
| Hamilton Lane Venture Capital Fund, L.P. (Series 2015)   | 2015         | Venture Capital | 5,000,000            | 3,729,096          | 2,650,108           | 7,747,543       | 20.14%                              |  |  |  |
| Hamilton Lane Venture Capital Fund, L.P. (Series 2016)   | 2016         | Venture Capital | 10,000,000           | 9,235,283          | 6,682,551           | 14,136,017      | 23.36%                              |  |  |  |
| Hamilton Lane Venture Capital Fund, L.P. (Series 2017)   | 2017         | Venture Capital | 7,000,000            | 5,743,559          | 662,491             | 11,947,535      | 24.30%                              |  |  |  |
| Hellman & Friedman Capital Partners IX, L.P.   | 2019         | Mega Buyout     | 7,500,000            | 7,435,307          | 179,371             | 9,946,712       | 15.11%                              |  |  |  |
| Hellman & Friedman Capital Partners VII, L.P.  | 2011         | Mega Buyout     | 10,000,000           | 9,559,853          | 29,987,533          | 2,107,450       | 24.69%                              |  |  |  |
| Hellman & Friedman Capital Partners VIII, L.P.   | 2016         | Mega Buyout     | 7,500,000            | 7,690,916          | 4,066,498           | 9,154,278       | 13.99%                              |  |  |  |
| Hellman & Friedman Capital Partners X, L.P.  | 2021         | Mega Buyout     | 10,000,000           | 7,196,284          | -                   | 7,340,088       | 2.06%                               |  |  |  |
| Hellman & Friedman Capital Partners XI, L.P.   | 2023         | Mega Buyout     | 10,000,000           | -                  | -                   | -               | -                                   |  |  |  |
| High Road Capital Partners Fund II, L.P.   | 2013         | Small Buyout    | 5,000,000            | 4,616,439          | 5,838,604           | 2,448,761       | 14.76%                              |  |  |  |
| Kelso Investment Associates IX, L.P.   | 2015         | Mid Buyout      | 15,000,000           | 14,724,804         | 18,718,535          | 8,348,335       | 20.78%                              |  |  |  |

<sup>1</sup> The IRR net of Hamilton Lane fees is 13.67%

| Santa Barbara County Employees' Retirement System Portfolio<br>Performance Summary by Investment<br>as of March 31, 2023 |              |                 |                      |                    |                     |                 |                                     |  |  |  |
|--|--------------|-----------------|----------------------|--------------------|---------------------|-----------------|-------------------------------------|--|--|--|
| Partnership  | Vintage Year | Strategy        | Capital<br>Committed | Paid-In<br>Capital | Capital Distributed | Market<br>Value | Since<br>Inception IRR <sup>1</sup> |  |  |  |
| Kelso Investment Associates X, L.P.  | 2018         | Mid Buyout      | \$10,000,000         | \$9,720,280        | \$2,331,365         | \$15,684,789    | 35.63%                              |  |  |  |
| Kelso Investment Associates XI, L.P.   | 2021         | Mid Buyout      | 10,000,000           | 1,601,844          | 8,541               | 2,297,708       | 71.55%                              |  |  |  |
| Kohlberg Investors IX, L.P.  | 2020         | Mid Buyout      | 10,000,000           | 7,810,377          | 294,108             | 10,275,256      | 30.92%                              |  |  |  |
| Kohlberg Investors VI, L.P.  | 2007         | Mid Buyout      | 10,000,000           | 9,100,924          | 15,946,944          | 15,437          | 16.46%                              |  |  |  |
| Kohlberg Investors VII, L.P.   | 2012         | Mid Buyout      | 7,500,000            | 7,925,074          | 13,205,174          | -               | 15.84%                              |  |  |  |
| Kohlberg Investors VIII, L.P.  | 2017         | Mid Buyout      | 10,000,000           | 10,519,214         | 7,317,813           | 12,644,300      | 22.79%                              |  |  |  |
| KPS Special Situations Fund III, L.P.  | 2007         | Mid Buyout      | 10,000,000           | 9,811,441          | 20,281,277          | 20,985          | 23.51%                              |  |  |  |
| KPS Special Situations Fund IV, L.P.   | 2014         | Large Buyout    | 10,000,000           | 9,642,505          | 14,672,637          | 4,570,903       | 24.58%                              |  |  |  |
| KPS Special Situations Fund V, L.P.  | 2020         | Large Buyout    | 10,000,000           | 5,640,748          | 903,889             | 7,753,462       | 28.40%                              |  |  |  |
| Lexington Capital Partners VI, L.P.  | 2005         | Secondaries     | 30,000,000           | 31,854,913         | 44,225,012          | 270,760         | 6.87%                               |  |  |  |
| MidOcean Partners VI, L.P.   | 2021         | Mid Buyout      | 10,000,000           | 1,558,118          | 4,825               | 1,216,215       | (36.12%)                            |  |  |  |
| Montreux Equity Partners IV, L.P.  | 2007         | Venture Capital | 5,000,000            | 4,976,866          | 2,741,697           | 3,734,335       | 3.17%                               |  |  |  |
| NewView Capital Fund III, L.P.   | 2022         | Growth Equity   | 10,000,000           | -                  | -                   | -               | -                                   |  |  |  |
| OHA Strategic Credit Fund IB, L.P.   | 2009         | Distressed Debt | 5,000,000            | 4,475,643          | 6,786,915           | -               | 12.67%                              |  |  |  |
| OHA Strategic Credit Fund II, L.P.   | 2017         | Distressed Debt | 10,000,000           | 6,500,000          | 3,727,753           | 5,646,102       | 12.76%                              |  |  |  |
| Platinum Equity Capital Partners III, L.P.   | 2012         | Large Buyout    | 7,500,000            | 7,127,812          | 13,447,966          | 1,407,167       | 37.83%                              |  |  |  |
| Platinum Equity Capital Partners IV, L.P.  | 2016         | Large Buyout    | 10,000,000           | 10,369,422         | 9,800,017           | 11,407,442      | 24.77%                              |  |  |  |
| Platinum Equity Capital Partners V, L.P.   | 2019         | Mega Buyout     | 10,000,000           | 9,464,683          | 845,501             | 13,515,334      | 25.40%                              |  |  |  |
| Platinum Equity Capital Partners VI, L.P.  | 2022         | Mega Buyout     | 10,000,000           | 662,801            | -                   | 525,574         | (21.03%)                            |  |  |  |
| Platinum Equity Small Cap Fund, L.P.   | 2018         | Mid Buyout      | 9,750,000            | 7,125,367          | 1,655,872           | 12,076,595      | 30.40%                              |  |  |  |
| Providence Equity Partners VI, L.P.  | 2007         | Mega Buyout     | 10,000,000           | 11,579,167         | 16,206,640          | 241,861         | 6.03%                               |  |  |  |
| Providence Equity Partners VII, L.P.   | 2012         | Large Buyout    | 7,500,000            | 10,693,722         | 15,814,247          | 6,424,602       | 22.12%                              |  |  |  |
| Roark Capital Partners IV, L.P.  | 2016         | Mid Buyout      | 10,000,000           | 9,004,093          | 2,151,995           | 11,360,371      | 7.79%                               |  |  |  |
| Saw Mill Capital Partners II, L.P.   | 2016         | Small Buyout    | 10,000,000           | 9,657,135          | 8,219,528           | 10,027,753      | 21.81%                              |  |  |  |
| Saw Mill Capital Partners III, L.P.  | 2022         | Small Buyout    | 10,000,000           | -                  | -                   | -               | -                                   |  |  |  |
|  |              |                 |                      |                    |                     |                 |                                     |  |  |  |

<sup>1</sup> The IRR net of Hamilton Lane fees is 13.67%

| Santa Barbara County Employees' Retirement System Portfolio<br>Performance Summary by Investment<br>as of March 31, 2023 |              |                      |                      |                    |                     |                 |                                     |  |  |
|--|--------------|----------------------|----------------------|--------------------|---------------------|-----------------|-------------------------------------|--|--|
| Partnership  | Vintage Year | Strategy             | Capital<br>Committed | Paid-In<br>Capital | Capital Distributed | Market<br>Value | Since<br>Inception IRR <sup>1</sup> |  |  |
| Secondary Investment SPV-1 L.P.  | 2012         | Secondaries - Direct | \$1,996,865          | \$1,851,173        | \$3,183,169         | -               | 30.66%                              |  |  |
| Secondary Investment SPV-2 L.P.  | 2012         | Secondaries - Direct | 5,850,312            | 5,762,952          | 10,689,820          | -               | 29.36%                              |  |  |
| Secondary Investment SPV-4, L.P.   | 2013         | Secondaries - Direct | \$2,231,943          | \$2,171,059        | \$3,096,094         | \$67,915        | 11.00%                              |  |  |
| SSG Capital Partners II, L.P.  | 2012         | Special Situations   | 6,365,714            | 11,106,071         | 12,112,426          | -               | 4.10%                               |  |  |
| SSG Capital Partners III, L.P.   | 2014         | Special Situations   | 7,500,000            | 12,695,231         | \$14,574,351        | 559,534         | 8.57%                               |  |  |
| SSG Capital Partners IV, L.P.  | 2017         | Special Situations   | 10,000,000           | 12,862,809         | 9,967,849           | 4,994,200       | 7.72%                               |  |  |
| Sterling Group Partners V, L.P.  | 2021         | Mid Buyout           | 10,000,000           | 3,958,402          | -                   | 5,275,243       | 35.03%                              |  |  |
| STG Allegro Fund, L.P.   | 2021         | Small Buyout         | 10,000,000           | 1,019,760          | -                   | 622,047         | (62.53%)                            |  |  |
| STG VI, L.P.   | 2021         | Mid Buyout           | 10,000,000           | 6,123,664          | 334,548             | 6,279,624       | 8.01%                               |  |  |
| STG VII, L.P.  | 2023         | Mid Buyout           | 10,000,000           | -                  | -                   | -               | -                                   |  |  |
| Summit Partners Growth Equity Fund XI, L.P.  | 2021         | Large Buyout         | 10,000,000           | 1,820,979          | -                   | 1,913,513       | 8.65%                               |  |  |
| TCV IX, L.P.   | 2016         | Growth Equity        | 10,000,000           | 8,570,528          | 8,191,447           | 8,797,737       | 20.72%                              |  |  |
| TCV VII, L.P.  | 2008         | Growth Equity        | 5,000,000            | 4,941,703          | 15,550,705          | 143,344         | 23.35%                              |  |  |
| TCV VIII, L.P.   | 2014         | Growth Equity        | 5,000,000            | 4,548,270          | 3,481,793           | 5,971,867       | 12.10%                              |  |  |
| TCV X, L.P.  | 2019         | Growth Equity        | 10,000,000           | 7,505,330          | 917,133             | 13,355,021      | 23.97%                              |  |  |
| TCV XI, L.P.   | 2020         | Growth Equity        | 10,000,000           | 5,118,476          | -                   | 4,649,545       | (6.66%)                             |  |  |
| TCV XII, L.P.  | 2022         | Growth Equity        | 10,000,000           | -                  | -                   | -               | -                                   |  |  |
| Tennenbaum Opportunities Fund V, LLC   | 2007         | Distressed Debt      | 5,000,000            | 5,000,000          | 7,182,534           | 403,271         | 5.67%                               |  |  |
| The Eighth Cinven Fund   | 2022         | Mega Buyout          | 9,898,836            | -                  | -                   | -               | -                                   |  |  |
| The Rise Fund, L.P.  | 2017         | Growth Equity        | 6,000,000            | 6,156,694          | 3,305,981           | 6,210,752       | 15.22%                              |  |  |
| Thoma Bravo Fund XIII, L.P.  | 2018         | Mega Buyout          | 5,000,000            | 6,099,894          | 3,009,371           | 7,522,007       | 29.63%                              |  |  |
| Thoma Bravo Fund XIV, L.P.   | 2021         | Mega Buyout          | 10,000,000           | 9,850,631          | 15                  | 9,807,482       | (0.28%)                             |  |  |
| Thoma Bravo Fund XV, L.P.  | 2022         | Mega Buyout          | 10,000,000           | 5,370,639          | 6,592               | 5,336,178       | (0.71%)                             |  |  |
| TPG Growth II, L.P.  | 2011         | Mid Buyout           | 5,000,000            | 5,596,545          | 9,795,286           | 1,384,376       | 15.80%                              |  |  |
| TPG Growth IV, L.P.  | 2017         | Mid Buyout           | 4,000,000            | 4,020,406          | 1,915,157           | 4,144,908       | 16.02%                              |  |  |
| TPG Tech Adjacencies II, L.P.  | 2021         | Growth Equity        | 10,000,000           | 4,077,453          | 1,418               | 4,029,817       | (1.93%)                             |  |  |
| TPG Tech Adjacencies, L.P.   | 2018         | Growth Equity        | 10,000,000           | 10,248,777         | 5,184,617           | 11,176,325      | 26.78%                              |  |  |
| Waterton Precious Metals Fund II Cayman, L.P.  | 2013         | Small Buyout         | 5,000,000            | 4,593,001          | 3,234,932           | 3,341,088       | 7.93%                               |  |  |
| ZMC III, L.P.  | 2020         | Small Buyout         | 9,019,166            | 8,032,119          | 2,824               | 7,754,899       | (3.23%)                             |  |  |
| Total Portfolio  |              |                      | \$934,617,249        | \$776,074,094      | \$696,333,055       | \$560,028,947   | 14.15%                              |  |  |

<sup>1</sup> The IRR net of Hamilton Lane fees is 13.67%

### Manager Monitoring

| Fund Manager                         | Significant Event<br>(Yes/No) | Last HL Meeting | Comments   |  |  |  |  |
|--------------------------------------|-------------------------------|-----------------|--|--|--|--|--|
| Actis Capital                        | No                            | June 2023       | • N/A  |  |  |  |  |
| Advent International                 | No                            | May 2023        | • N/A  |  |  |  |  |
| American Securities Capital Partners | No                            | July 2023       | <ul> <li>Promoted James Carmichael and Dan Darazsdi to Managing Director</li> <li>Promoted Connor Wentzell to Principal</li> </ul> |  |  |  |  |
| Apollo Global Management             | No                            | July 2023       | <ul><li>Promoted Jacob Klein to Principal</li><li>Hired Rob Vincze as a Principal on the Infrastructure team</li></ul>             |  |  |  |  |
| Ares SSG Capital Management          | No                            | July 2023       | • N/A  |  |  |  |  |
| Ascribe Capital                      | No                            | June 2023       | • N/A  |  |  |  |  |
| BC Partners                          | No                            | July 2023       | • N/A  |  |  |  |  |
| Blackstone Group                     | No                            | July 2023       | • N/A  |  |  |  |  |
| Bridgepoint Capital Limited          | No                            | July 2023       | <ul> <li>John Barber, former Head of Investor Services, to retire</li> <li>BDC IV will be back to market in 2024</li> </ul>        |  |  |  |  |
| Cinven Partners                      | No                            | July 2023       | • N/A  |  |  |  |  |
| CVC Capital Partners                 | No                            | July 2023       | • N/A  |  |  |  |  |
| Energy Capital Partners              | No                            | January 2023    | • N/A  |  |  |  |  |
| First Reserve Corporation            | No                            | November 2022   | • N/A  |  |  |  |  |
| FSN Capital Partners                 | No                            | July 2023       | Plan to launch Fund VII in 2024  |  |  |  |  |
| Gridiron Capital                     | No                            | July 2023       | Hired a new Operating Partner to start in the near-term  |  |  |  |  |
| GTCR                                 | No                            | July 2023       | • N/A  |  |  |  |  |
| Hellman & Friedman                   | No                            | July 2023       | <ul> <li>Promoted Jacob Best to Partner and Joseph Ghobrial to Director</li> <li>Five promotions to Principal</li> </ul>           |  |  |  |  |
| High Road Capital Partners           | No                            | March 2023      | • N/A  |  |  |  |  |
| Kelso & Company                      | No                            | June 2023       | • N/A  |  |  |  |  |
| Kohlberg Investors                   | No                            | April 2023      | • N/A  |  |  |  |  |
| KPS Capital Partners                 | No                            | April 2023      | • Expanded the investment team by eight professionals since the prior fundraise  |  |  |  |  |
| Lexington Advisors Inc.              | No                            | November 2021   | • N/A  |  |  |  |  |

\*N/A represents no material update

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### Manager Monitoring

| Santa Barbara County Employees' Retirement System - Manager Monitoring Private Equity Portfolio |                               |                 |  |  |  |  |  |
|---|-------------------------------|-----------------|--|--|--|--|--|
| Fund Manager  | Significant Event<br>(Yes/No) | Last HL Meeting | g Comments   |  |  |  |  |
| MidOcean Partners   | No                            | July 2023       | • N/A  |  |  |  |  |
| Montreux Equity Partners  | No                            | January 2023    | • N/A  |  |  |  |  |
| NewView Capital   | No                            | April 2023      | • N/A  |  |  |  |  |
| Oak Hill Advisors, L.P.   | No                            | May 2023        | • N/A  |  |  |  |  |
| Platinum Equity Capital Partners  | No                            | July 2023       | <ul> <li>Intends to hire one M&amp;A Finance professional and three M&amp;A Operations<br/>professionals in the near-term</li> </ul>                               |  |  |  |  |
| Providence Equity Partners, Inc.  | No                            | June 2023       | • N/A  |  |  |  |  |
| Rivean Capital  | No                            | July 2023       | • N/A  |  |  |  |  |
| Roark Capital Group, Inc.   | No                            | April 2023      | • N/A  |  |  |  |  |
| Saw Mill Capital  | No                            | June 2023       | • N/A  |  |  |  |  |
| Sterling Group  | No                            | March 2023      | Hired two new associates in 2023   |  |  |  |  |
| STG Partners  | No                            | June 2023       | <ul> <li>Hired Umang Kajaria in June 2023 to co-lead the Allegro fund</li> <li>Promoted Adam Hendricks to Managing Director and Joe Clancy to Principal</li> </ul> |  |  |  |  |
| Summit Partners   | No                            | June 2023       | <ul> <li>Introduced new title "Partner", after Principal and before Managing Director</li> <li>No longer separating Growth Equity and VC product lines</li> </ul>  |  |  |  |  |
| Technology Crossover Ventures   | No                            | May 2023        | • N/A  |  |  |  |  |
| Tennenbaum Capital Partners, LLC  | No                            | April 2016      | • N/A  |  |  |  |  |
| Texas Pacific Group   | No                            | July 2023       | • N/A  |  |  |  |  |
| Thoma Bravo   | No                            | April 2023      | • N/A  |  |  |  |  |
| Waterton Global Resources Management  | No                            | June 2022       | • N/A  |  |  |  |  |
| ZMC Advisors  | No                            | April 2023      | • N/A  |  |  |  |  |

\*N/A represents no material update

### **Placement Agent Disclosures for 2023**

| External Manager     | Fund   | Placement Agent(s)<br>Disclosed | Placement Agent(s)<br>Compensation | Material<br>Violations? |
|----------------------|--|---------------------------------|------------------------------------|-------------------------|
| CVC Capital Partners | CVC Capital Partners IX, L.P.                | N/A                             | N/A                                | No                      |
| GTCR                 | GTCR Fund XIV, L.P.                          | N/A                             | N/A                                | No                      |
| Hellman & Friedman   | Hellman & Friedman Capital Partners XI, L.P. | N/A                             | N/A                                | No                      |
| Kohlberg Investors   | Kohlberg Investors X, L.P.                   | N/A                             | N/A                                | No                      |
| KPS Capital Partners | KPS Special Situations Fund VI, L.P.         | N/A                             | N/A                                | No                      |
| STG Partners         | STG VII, L.P.                                | Evercore                        | Fee based on commitment            | No                      |

### **Important Disclosures**

Non-public information contained in this report is confidential and intended solely for dissemination to the client and/or its Affiliates. Hamilton Lane has prepared this report to enable the client and/or its Affiliates to assess the performance and status of its alternative investment portfolio. The calculations contained in this document are made by Hamilton Lane based on information provided by the general partner (e.g. cash flows and valuations), and have not been prepared, reviewed or approved by the general partners. Hamilton Lane hereby disclaims any liability resulting from any unauthorized dissemination of the attached information.

The information contained in this report may include forward-looking statements regarding the funds presented or their portfolio companies. Forward-looking statements include a number of risks, uncertainties and other factors beyond the control of the funds or the portfolio companies, which may result in material differences in actual results, performance or other expectations. The information presented is not a complete analysis of every material fact concerning each fund or each company. The opinions, estimates and analyses reflect our current judgment, which may change in the future.

All opinions, estimates and forecasts of future performance or other events contained herein are based on information available to Hamilton Lane as of the date of this presentation and are subject to change. Past performance of the investments described herein is not indicative of future results. Certain of the information included in this presentation has not been reviewed or audited by independent public accountants. Certain information included herein has been obtained from sources that Hamilton Lane believes to be reliable but the accuracy of such information cannot be guaranteed.

The past performance information contained in this report is not necessarily indicative of future results and there is no assurance that the funds will achieve comparable results or that they will be able to implement their investment strategy or achieve their investment objectives. The actual realized value of currently unrealized investments will depend on a variety of factors, including future operating results, the value of the assets and market conditions at the time of disposition, any related transaction costs and the timing and manner of sale, all of which may differ from the assumptions and circumstances on which the current unrealized valuations are based.

Any tables, graphs or charts relating to past performance included in this report are intended only to illustrate the performance of the funds or the portfolio companies referred to for the historical periods shown. Such tables, graphs and charts are not intended to predict future performance and should not be used as the basis for an investment decision.

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